

**Report to:** **ADULTS SOCIAL CARE AND HEALTH SCRUTINY COMMITTEE**

**Relevant Officer:** Prof Sarah O’Brien – Chief Nursing Officer, NHS Lancashire and South Cumbria Integrated Care Board (ICB)

Karen Smith – Director of Health and Care Integration (Blackpool) at NHS Lancashire and South Cumbria ICB and Blackpool Council Director of Adult Social Services (joint appointment)

**Date of Meeting:** 6 July 2023

## **INTEGRATED CARE BOARD UPDATE**

### **1.0 Purpose of the report:**

- 1.1 To provide an overview of the continuing development of the Integrated Care Board (ICB) and NHS Lancashire and South Cumbria Integrated Care Partnership (ICP).
- 1.2 It also gives an overview of the ultimate aspirations of the ICP in relation to delegating authority to Lancashire and South Cumbria Places, which include Blackpool, and progress to date.

### **2.0 Recommendation(s):**

- 2.1 That the report be noted and that the any areas for additional scrutiny be identified as appropriate.

### **3.0 Reasons for recommendation(s):**

- 3.1 To enable to the Committee to remain informed regarding the development of the ICB and ICP
- 3.2 Is the recommendation contrary to a plan or strategy adopted or approved by the Council? No
- 3.3 Is the recommendation in accordance with the Council’s approved budget? Yes

### **4.0 Other alternative options to be considered:**

- 4.1 None.

### **5.0 Council priority:**

- 5.1 The relevant Council priority is
- “Communities: Creating stronger communities and increasing resilience”

## **6.0 Background information**

### **6.1 Establishment of Lancashire and South Cumbria Integrated Care Board**

NHS Lancashire and South Cumbria Integrated Care Board (ICB) had been established on 1 July 2022 as a result of the Health and Social Care Act 2022. As a result of which the eight Care Commissioning Groups (CCG) in Lancashire and South Cumbria, including Morecambe Bay CCG, were closed.

The ICB took on the CCG commissioning functions as well as some of NHS England’s commissioning functions and is accountable for NHS spending and performance within the system.

The strategic aims of the ICB are to:

- Improve outcomes in population health and healthcare
- Tackle inequalities in outcomes, experience and access
- Enhance productivity and value for money
- Help the NHS support broader social and economic development

### **6.2 Establishment of Lancashire and South Cumbria Integrated Care Partnership**

As part of the Health and Social Care Act 2022, the Integrated Care Partnership (ICP) had also established as a statutory committee on 1 July 2022. The ICB and the unitary and upper-tier local authorities hold a statutory duty to coordinate Lancashire and South Cumbria ICP together.

The partnership sees health and care partners work together by agreeing joint priorities and a joint health and care strategy. Blackpool Council is a statutory member of this partnership, as are other Lancashire and South Cumbria local authorities, NHS organisations, businesses, education, Healthwatch and voluntary, community, faith and social enterprise (VCFSE) organisations.

From its first meeting in September 2022, partners have worked collaboratively on the development of the ICP, including membership and terms of reference. Councillor Jo Farrell, Blackpool Council Cabinet Member for Adult Social Care, and Community Health and Wellbeing and Chair of Blackpool Health and Wellbeing Board is a representative on the ICP. Tracy Hopkins is also a representative on the ICP. Tracy is CEO of Citizens Advice Blackpool and holds positions on Blackpool’s Health and Wellbeing Board, Safeguarding Adults Board, Lancashire Association of Council for Voluntary Services Board and is working to develop the VCFSE Alliance across Lancashire and South Cumbria.

The ICP is keen to ensure and support greater levels of involvement from Blackpool representatives on the ICP going forward.

### 6.3 **Developing an Integrated Care Strategy for the ICP**

Since ICP's first meeting in September 2022, partners have been working together to develop an integrated care strategy to address the broad health and social care needs of the population within Lancashire and South Cumbria.

This strategy provides an opportunity for us to set out our ambitions for what we can achieve as an Integrated Care System. It aims to outline, at a high level, the difference we can make by working in an integrated way. It doesn't seek to replace or duplicate existing strategies and activity that is already underway in the system – instead it seeks to link them together by providing an overarching narrative about what it is that we are all trying to change and improve together. It is acknowledged that much of the strategy will be delivered through places.

The ICB and local authorities are required by law to have regard to the ICP's strategy when making decisions, commissioning and delivering services. There is a national deadline for the ICP to develop the strategy by December 2022. This is a tight and unrealistic deadline for the newly-formed ICP and therefore engagement around the strategy has continued into early 2023.

At its first meeting in September 2022, the ICP had been presented with a summary of findings which included information from local authority Joint Strategic Needs Assessments, data from the Health Equity Commission and insight gathered from engagement with Lancashire and South Cumbria communities over the last five years.

Using this data and insight, the partnership proposed six draft priorities for the integrated care strategy:

- Starting well: Supporting children and their families in the first 1000 days of a child's life, with a holistic consideration of factors influencing health, well-being and school readiness.
- Living Well: Preventing ill health and tackling inequalities, recognising the importance of mental well-being as well as physical health, and addressing the factors that cause inequality in access and outcomes.
- Working well: Supporting people into employment and staying in work, maximising the role of large-scale organisations and local businesses in contributing to the health and wellbeing of individuals and the social and economic development of communities.
- Ageing well: Delivering high-quality care that supports people to stay well in their own homes, with radical and innovative approaches to integrating care provision.
- Dying well: supporting people to choose their preferred place of death and that their

families and their carers plan for and improve end of life and provide excellent bereavement support to our communities.

In Autumn 2022, the ICP engaged with local people and partners on these draft priorities. This included an event that focussed on gaining feedback from Blackpool partners. The findings were reviewed by the ICP and partners have since further refined the priorities and produced a draft strategy. The draft Integrated Care Strategy will go to partners for further feedback before going out to further resident engagement which will be mainly focused on ensuring that the language used in the strategy is understandable and meaningful to residents.

This remains a draft strategy at present and are keen to engage with Blackpool councillors and other representatives to develop it further.

#### 6.4 **Place-based Partnerships (PBPs) in Lancashire and South Cumbria**

#### 6.5 **Place-based boundary review**

In July 2022, the ICB realigned its place boundaries with the upper-tier and unitary local authorities within the footprint:

- Blackpool Council
- Lancashire County Council
- Blackburn with Darwen Council
- South Cumbria

This supports the deeper integration of health and social care services. To further support this integration, Blackpool Council Chief Officer's Employment Committee approved the appointment of Karen Smith, Blackpool Council Director of Adult Social Services (DASS) to the joint Local Authority and Integrated Care Board appointment of Director of Health and Care Integration for Blackpool, (encompassing the statutory Director of Adult Social Services role).

The changes made by the Integrated Care Board to the Place-based partnership footprint, together with the joint Local Authority and NHS appointment of a Director of Health and Care Integration for Blackpool, allow resources and decision-making to be aligned with local needs and priorities for Blackpool. As it is co-terminus with the local authority area it also allows a more simplified structure to operate. Elected members, businesses, health, social care, and community organisations, together with our residents will be better able to shape and influence priorities specific to Blackpool, rather than the wider Fylde Coast, whose population in many respects has different characteristics and needs.

Since Ms Smith's appointment, the ICB's place-based team has been further enhanced by the continued support of Dr Neil Hartley-Smith and the additional support of Karen Tordoff as place lead.

## 6.6 Responsibilities of Place-based Partnerships

There is a long-term vision for developing, and delegating responsibility to, Place-based Partnerships such as Blackpool. The ICP is currently in the early stages of this journey.

The Long term aspirations are that places will:

- Coordinate the planning and delivery of all-age, community-based service provision for physical and mental health care.
- Focus on supporting people to live well and independently; reducing health inequalities and unwarranted variation within their place.
- Collaborate with a different place (Place+) or as a collective of four places in Lancashire and South Cumbria (all places).

Hospitals Trusts will be important as partners and large-scale employers, to ensure seamless pathways for residents and in supporting health creation, prevention, providing care in neighbourhoods and ongoing support for people to remain at home.

While this is a broad overview of the ICP's aspirations for places in Lancashire and South Cumbria, the focus in Blackpool will be on Blackpool and its specific and unique needs.

## 6.7 Developing Blackpool Place-based priorities

In line with the aspirations above, specific local priorities are being developed in the context of Blackpool being a new "place", together with partners and communities.

These Blackpool-based priorities will dovetail with the ICP priorities and the following:

- Blackpool Council Plan priorities and key programmes
- Blackpool Health and Wellbeing Strategy
- Prevention and Health Inequalities strategy 2020-25
- Health Equity Commission recommendations
- LSC Integrated Care Partnership Priorities
- The Lancashire 2050 Plan

Developing the Blackpool Partnership is also a key priority, including defining the operating model for system and place, confirming resources and staffing and an outcomes framework which will oversee delivery.

## 6.8 Future engagement between the ICP and Blackpool Council

The ICP welcome the opportunity to discuss in further detail at this meeting how formal and informal engagement and communication with Blackpool Council members and officers is developed and maintained in future.

6.9 Does the information submitted include any exempt information? No

**7.0 List of Appendices:**

7.1 None.

**8.0 Financial considerations:**

8.1 None.

**9.0 Legal considerations:**

9.1 None.

**10.0 Risk management considerations:**

10.1 None.

**11.0 Equalities considerations:**

11.1 None.

**12.0 Sustainability, climate change and environmental considerations:**

12.1 None.

**13.0 Internal/external consultation undertaken:**

13.1 None.

**14.0 Background papers:**

14.1 None.